# Deloitte.



# **Urban Conclave**

Role of Urban Planning towards achieving UP one Trillion USD Economy

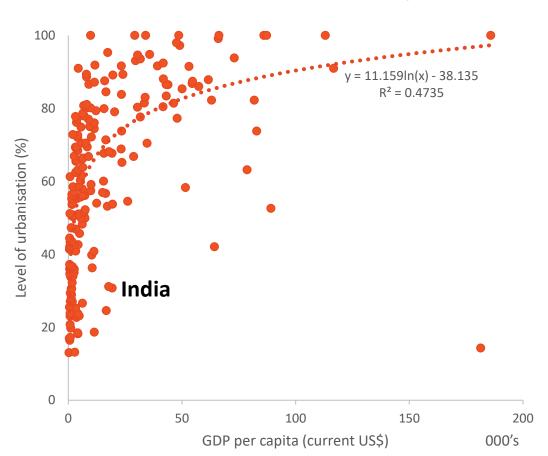
23<sup>rd</sup> September 2022

# Urbanization is directly proportional to GDP per capita, mutually reinforcing with economic growth





# Interlinkage effects of per capita GDP (current US\$) and urbanization levels across countries, 2018



Urban areas will offer viable opportunities for industrial investments, service larger populations of employed labour, and create new opportunities for growth

As per UN, "Cities in India occupy just 3.0% of the nation's land, but contribute to 60% of GDP"

As per ADB and NITI
Aayog, "each % increase
in a district's urban
population share is
associated with a 2.7%
increase in district GDP"

As per WBG, "Firms in a city large cities are more likely to engage in product innovation, process innovation, and research and development"

India's Periodic Labour Force Survey suggests "workers in larger cities have higher monthly earnings than their counterparts in smaller cities"

# Cities are the loci of economic growth and innovation, where productive firms, better-paying jobs, and key institutions are located thereby creating agglomeration economies

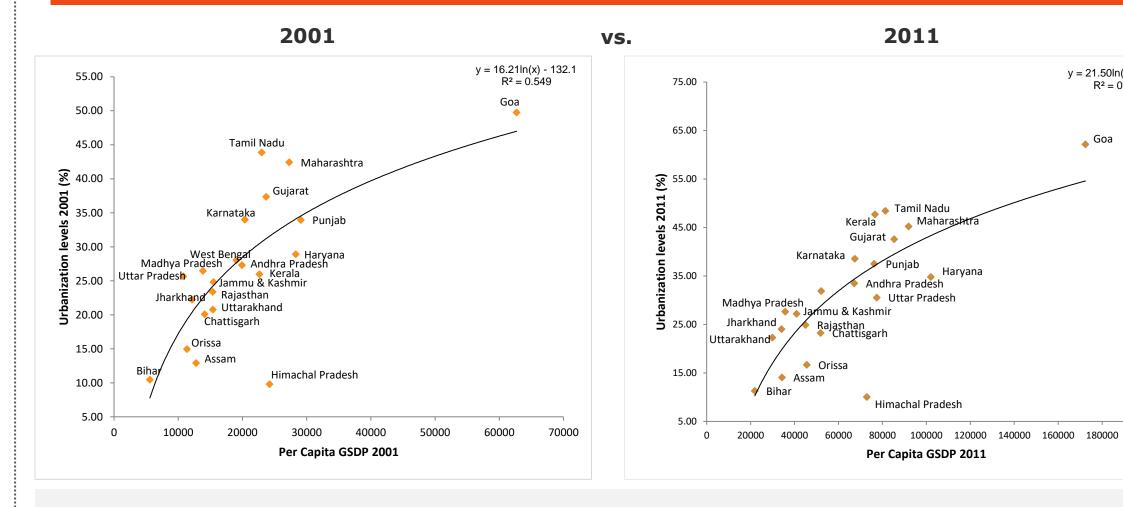


y = 21.50ln(x) - 204.6

 $R^2 = 0.614$ 

Goa

The correlation between Per Capita GDP and Urbanization levels has strengthened from 2001 to 2011, reflecting the role of urbanization in economic development.



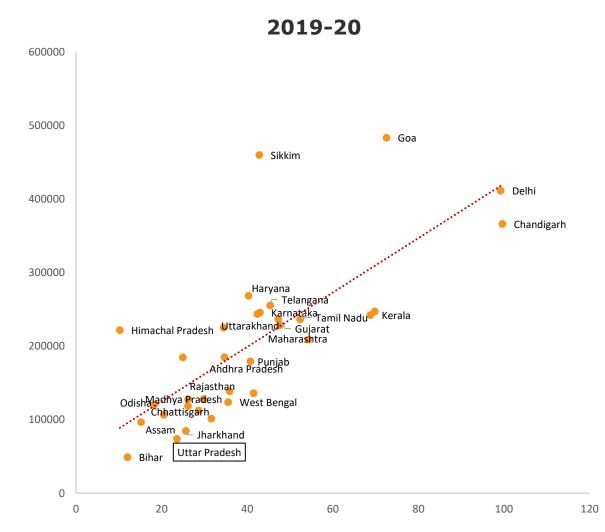
Highly urbanized states like Tamil Nadu, Gujarat, Maharashtra, and Karnataka have become more aligned with economic development during 2001-11.

3 | © 2022 Deloitte Touche Tohmatsu India LLP Source: National Institute of Urban Affairs, 2014

# Cities are the loci of economic growth and innovation, where productive firms, better-paying jobs, and key institutions are located thereby creating agglomeration economies







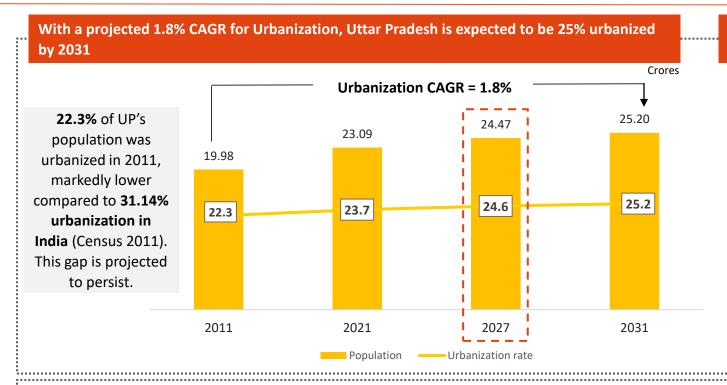
Projected urbanization rates for 2019-2020 show that more urbanized states such as Tamil Nadu, Kerala, Maharashtra, Gujarat and Karnataka have a higher per capita GDP.

Uttar Pradesh has tremendous scope to urbanize and leverage the associated gains to GDP.

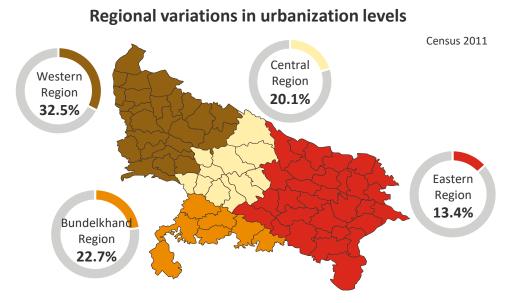
..........

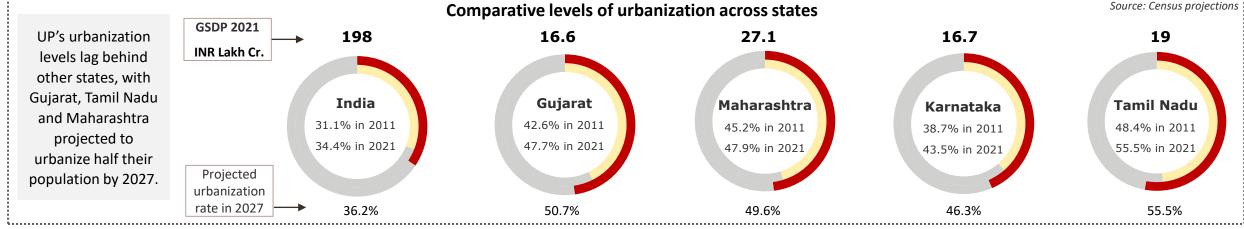
## **Uttar Pradesh | Urban landscape**





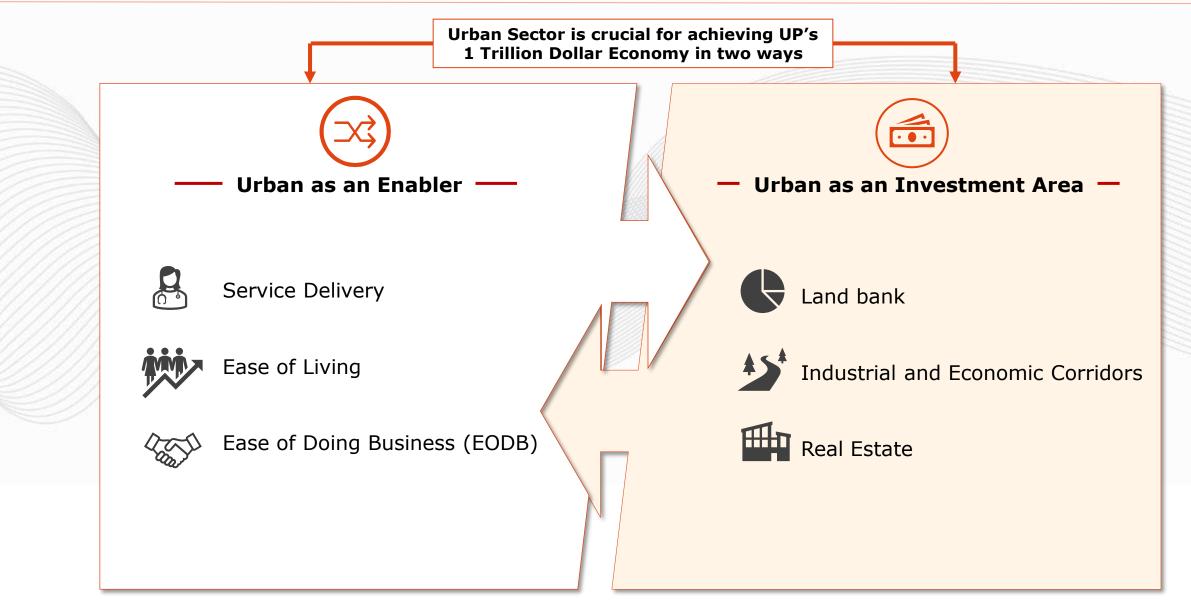
Urbanization in Uttar Pradesh is skewed towards the Western region, with the Eastern region falling significantly behind





## **Urban Development | Critical for enabling growth**





# (x;)

# By enabling multi stakeholder interaction, cities increase productivity and generate economic growth



ULBs play a vital role in meeting urban challenges, determining the trajectory of regional development



#### **Services**

- Water, Sanitation and SWM
- Registration and Permits
- Infrastructure



#### **Finance**

- Revenue Management
- Expenditure Management
- Fiscal Responsibilities
- Fiscal Decentralization



### **Technology**

- Digital Governance
- Digital Access
- Digital Literacy



### Planning

- Plan preparation
- Implementation
- Enforcement



### **Governance**

- Transparency and Accountability
- Human Resources
- Participation
- Effectiveness











Economic Development



# Ease of Living (EOL) is improved when urban

improved when urban governance puts the community at the core and utilizes digital technology for developing infrastructure, service delivery and optimal use of resources



### **Quality of life**

- Safety and Security
- Mobility
- Housing and shelter
- Recreation



### **Economic Ability**

- Level of Economic Development
- EconomicOpportunities



### Sustainability

- Environment
- Green Spaces and Building
- Energy Consumption
- City Resilience



#### **Citizen Perception**

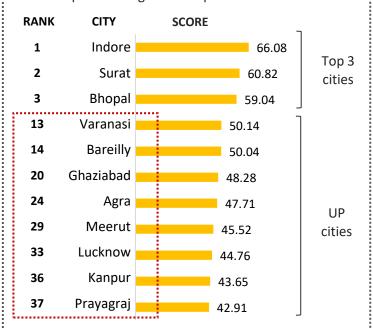
 Validation of citizen's experience through survey



### Service delivery

#### **Municipal Performance Index 2020**

The MPI assesses input-level parameters that enable better provisioning of municipal services to citizens

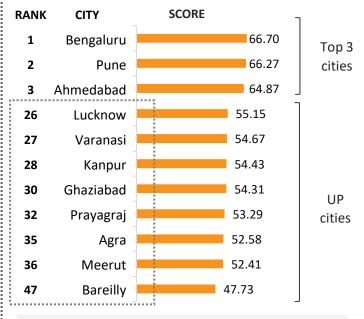


- Of 51 'million +' cities assessed across Services, Finance, Planning, Technology and Governance, the 8 UP cities rank in the moderate category
- Lucknow ranks 12<sup>th</sup> in Swachh Survekshan
   2021 with Indore topping the list

### **Quality of living**

#### **Ease of Living Index 2020**

The EOL index evaluates the services' outcomes across four pillars – Quality of life, Economic Ability, Sustainability and Citizens' Perception



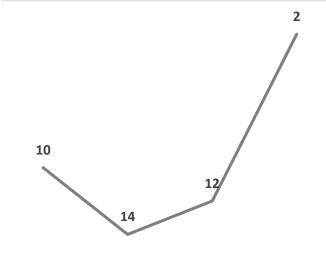
Of 49 'million +' cities assessed, the 8 UP cities rank in the moderate category

#### **Ease of Doing Business**

#### **BRAP EODB rankings**

BRAP EODB rankings assess across parameters such as obtaining utility connections, business and trade licensing, Tax registration and compliance, Construction permits (building plans, occupancies), tourism, etc.

2015 2016 2017-18 2019



UP made tremendous progress between 2018-19, in 2020 the state's status with regards to EoDB is 'Achiever'

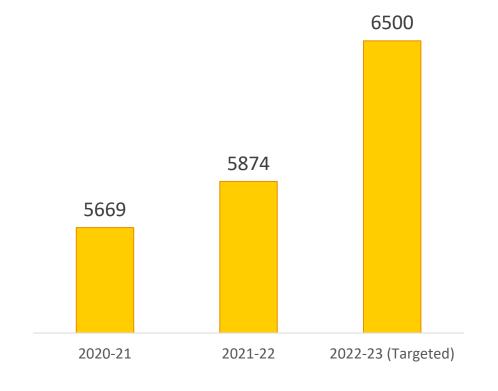


# Leveraging opportunities in urban areas through private investments





# Current Land Bank in 13 Development Authorities of Uttar Pradesh (In hectare)



#### **Investment vehicles**



.......

**Foreign Direct Investments** 



**Joint Venture Projects** 



**Public-Private Partnerships** 

### Case Study | Toronto, Ontario, Canada Regent Park Project

A Joint Venture between public Housing Authority and Private Developer created a mixed tenure, mixed –income and mixed-use project linked to a district heating plant

#### **Success Factors:**

- Close working relationship between public and private actors
- Clear definition of roles and aligned goals



# Planned Investment in Industrial clusters and corridors will accelerate urbanization in the adjacent cities creating hubs of economic growth



Uttar Pradesh has an approx. land bank of 10926 Hecatres in industrial clusters providing multiple investment opportunities through FDI, PPP, etc.

Industrial Authorities	Land Available for Allotment (hectares)	Land Planned to be Acquired (hectares)	
CIDE CONTROL C	368.7	77.7	
	180.7	0	
Noida 716		20.23	
अनु प्रयोगी अनु प्रयोगी	11.33	81.34	
<b>UPSIDA</b>	4318	895	
Sidal	1274	3137	



**Total Land Bank Available: 10926 acres** (including residential, commercial, Industrial, institutional etc.)



Approx. Investment Potential: > INR 200,000 Crore\*

It is imperative for City Action Plans to integrate with economic development plans to realize the full investment and employment potential

## **City Economic Development Strategy – Bhubaneswar case study**



The project was aimed at supporting sustainable economic growth and creating new job opportunities by strengthening urban governance, enhancing the flow of investment in smart city infrastructure

**City Economic Development** Strategy







Aligned with Bhubaneswar Smart City Vision



Aligned with CDP of Bhubaneswar Vision 2030



Aligned with UN's Sustainable Development Goals







**Municipal Governance** 



**Financial management** 





**Resource Mobilisation** 



**Inflow of investments** 





### **Academia**

Industry

Eastern Treasure India

CSM Technologies

· Magnum Seafood

OVO Farms

7-Estate

Tours

- XIMB
- KIIT
- Utkal Univ
- OSHEC
- CYSD
- OXFAM



**Bhubaneswar** 

**Economic** 

**Development** 

**Strategy** 







- IPICOL
- IDCO
- DES Odisha
- DIC BBSR
- BSCL/BUKC
  - **Associations**
- CII
- FICCI
- UCC BBSR
- Seafood Exporters Association
- AIEBA



Strong partnerships to promote investment

## **Notification of Bhubaneswar City Investment Promotion & Facilitation Cell**





#### EXTRAORDINARY PUBLISHED BY AUTHORITY

No. 2154 CUTTACK, THURSDAY, NOVEMBER 28, 2019 / MARGASIRA 7, 1941

#### HOUSING & URBAN DEVELOPMENT DEPARTMENT

NOTIFICATION

The 8th November, 2019

No. 20127-HUD-REFM-SCH-0018-2019/HUD.—The Government in Housing & Urban Development Department have been pleased to constitute the following two Committees under Department for International Development (DFID) assisted Smart Urban Development of Indian States (SmUDI) for formulation and implementation of Bhubaneswar Economic Development Strategy for Bhubaneswar city.

#### (A) State Level Steering Committee (SLSC) :

1.	Development Commissioner-cum-Additional Chief Secretary to Government, Planning & Convergence Department	Chairman	
2.	Secretary to Government, Finance Department		
3.	Secretary to Government, H&UD Department		
4.	Secretary to Government, Electronics & IT Department		
5.	Secretary to Government, Department of Industries		
6.	Secretary to Government, MSME Department		
7.	Secretary to Government, Skill Development & Technical Education Department		
8.	Secretary to Government, Department of Tourism		
9.	Secretary to Government, Sports & Youth Services Department		
10.	Director of Municipal Administration, H&UD Department		
11.	Commissioner, Bhubaneswar Municipal Corporation		
12.	Vice-Chairman, Bhubaneswar Development Authority	Member	
13.	Chief Executive Officer, Bhubaneswar Smart City Ltd.	Member	
14.	Managing Director, Capital Region Urban Transport		
15.	<ol> <li>Managing Director, Industrial Promotion and Investment Corporation of Odisha Ltd.</li> </ol>		

 16. Managing Director, Odisha Industrial Corporation
 Development Member

 17. Director, Town Planning
 Member

 18. Estate Member, GA & PG Department
 Member

- (i) The Committee shall provide guidance for the strategy formulation and also steer the project in a comprehensive manner.
- (iii) It will provide advisory support in the formulation of the Economic Development Strategy with focus on the following:
  - (a) Investment & job creation
  - (b) Sustainable Urban Infrastructure
  - (c) Sustainability/ Climate Resilience
  - (d) Human Development & Skilling
  - (e) Cultural & Social Inclusion
- (iii) It will review the findings and identify knowledge gaps, if any, and provide feedback through the process.
- (iv) The tenure of the Committee shall be co-terminus with the project.

#### (B) Working Committee:

1.	Vice-Chairman, Bhubaneswar Development Authority	Chairman
2.	Commissioner, Bhubaneswar Municipal Corporation	Member
3.	Director, Town Planning	Member
4.	Chief General Manager (Single Window), IPICOL	Member
5.	Chief General Manager (MSME), IDCO	Member
6.	Sr. Municipal Planner, Bhubaneswar Municipal Corporation	Member
7.	Chief Engineer-cum-Engineer Member, Bhubaneswar Development Authority	Member
8.	Environment Member, Bhubaneswar Development Authority	Member
9.	Representative of Electronics & IT Department	Member
10.	Representative of MSME Department	Member
11.	Representative of Industries Department	Member
12.	Representative of Tourism Department	Member
13.	General Manager (Admn.), Bhubaneswar Smart City Limited	Member

3

- The Committee shall provide guidance for formulation of Economic Development Strategy for Bhubaneswar city.
- (ii) It will review and monitor the progress of work on regular basis.
- (iii) The tenure of the Committee shall be co-terminus with the project.

By Order of the Governor

G. MATHI VATHANAN
Principal Secretary to Government



# Bhubaneswar Municipal Corporation

Phone: 0674 - 2431253 Fax : 0674 - 2432895 E\_mail : info@bmc.gov.in

No. 7099 / Date. 25/2/19

#### OFFICE ORDE

In the past few years, with the enhanced quality of urban infrastructure and services in the city, the investment environment in Bhubaneswar has significantly improved and investors are showing interest in investing in sectors like sports, tourism, healthcare etc.

Bhubaneswar Municipal Corporation has been taking many pro-active steps for improving the Ease of Doing Business in the city. Recently, it has further streamlined procedures for granting building plan permissions by implementing the Online Building Plan Approval System.

With an aim to further enhance inflow of investments, to guide the prospective investors/entrepreneurs, to facilitate primary support for all investment queries and for providing handholding as well as liasioning services to investors in the city, it is hereby ordered to constitute a **Bhubaneswar Investment Promotion and Facilitation Cell headed by the Commissioner, BMC** and consisting of the following officers at Bhubaneswar Municipal Corporation:

i.	Shri Suratha Chandra Additional Commissioner	Mallick,	Nodal officer for Investment Promotion
ii.	Shri Samuta Wicha, Commissioner	Deputy	Nodal officer for Investor Facilitation
iii.	Shri	Deputy	Nodal officer for Ease of Doing Business

The Cell shall also act as a facilitation support centre for handholding and supporting the budding entrepreneurs and the start-ups in Bhubaneswar. The Cell shall work closely with IPICOL, BSCL and other concerned State departments and city level agencies to further improve the investment climate in the city and make Bhubaneswar a competitive and attractive investment destination.

The duties and responsibilities of the Nodal Officers shall be based on the above functions of the Cell and shall be as defined by the Commissioner, from time to time.

The Municipal Corporation shall also extend the Project Management Unit (PMU) support to the Cell to enable it to carry out its functions efficiently and effectively.

Bhubaneswar Municipal Commissioner

## **Concluding remarks – Cities crucial for economic growth of UP**





Integrated Economic Vision and Planning



Creating institutional structures - City Economic Councils/ City Investment Cell



Optimal use of assets – identifying and leveraging land banks for economic activities



Continuous capacity building for better service delivery, creating improved business environment as well as for achieving economic objectives



Improve city level processes – leverage ICT

# Deloitte.

Deloitte refers to one or more of Deloitte Touche Tohmatsu Limited, a UK private company limited by guarantee ("DTTL"), its network of member firms, and their related entities. DTTL and each of its member firms are legally separate and independent entities. DTTL (also referred to as "Deloitte Global") does not provide services to clients. Please see www.deloitte.com/about for a more detailed description of DTTL and its member firms.

This material is prepared by Deloitte Touche Tohmatsu India LLP (DTTILLP). This material (including any information contained in it) is intended to provide general information on a particular subject(s) and is not an exhaustive treatment of such subject(s) or a substitute to obtaining professional services or advice. This material may contain information sourced from publicly available information or other third party sources. DTTILLP does not independently verify any such sources and is not responsible for any loss whatsoever caused due to reliance placed on information sourced from such sources. None of DTTILLP, Deloitte Touche Tohmatsu Limited, its member firms, or their related entities (collectively, the "Deloitte Network") is, by means of this material, rendering any kind of investment, legal or other professional advice or services. You should seek specific advice of the relevant professional(s) for these kind of services. This material or information is not intended to be relied upon as the sole basis for any decision which may affect you or your business. Before making any decision or taking any action that might affect your personal finances or business, you should consult a qualified professional adviser.

No entity in the Deloitte Network shall be responsible for any loss whatsoever sustained by any person or entity by reason of access to, use of or reliance on, this material. By using this material or any information contained in it, the user accepts this entire notice and terms of use.

© 2022 Deloitte Touche Tohmatsu India LLP. Member of Deloitte Touche Tohmatsu Limited